1	
2	STATE OF LOUISIANA
3	LOUISIANA ECONOMIC DEVELOPMENT CORPORATION
4	BOARD OF DIRECTORS MEETING
5	BEING HELD ON THURSDAY, FEBRUARY 9, 2023
6	AT THE LASALLE BUILDING
7	617 North Third Street, FLOOR 1, LABELLE ROOM
8	Baton Rouge, Louisiana
9	
10	
11	REPORTED BY: KELLY S. PERRIN, C.C.R.
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15	COURT REPORTERS OF LOUISIANA, LLC
16	
	9522 BROOKLINE AVENUE, SUITE 217
17	
	BATON ROUGE, LOUISIANA 70809
18	
	PHONE: (225) 201-9650 * FAX: (225) 201-9651
19	
	E-MAIL: depos@courtreportersla.com
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1 APPEARANCES:		1 PROCEEDINGS
2 BOARD MEMBERS PRESENT:		2 CHAIRMAN ROY:
3 CHAIRMAN A.J. ROY, III		e
4 CHARLES E. JACKSON, III		4 Directors of the Louisiana Economic
5 ANDY L. ADLER		5 Development Corporation. Roll call, please.
6 CAL SIMPSON		6 MS. SIMMONS:
7 LOUIS REINE (ABSENT)		
8 SECRETARY DON PIERSON		7 Good morning.
9 OLUWASUYI E. GEORGEWILL		7 Good morning.8 A.J. Roy?
9 OLUWASUYI E. GEORGEWILL		e
10 NORISHA K. GLOVER (ABSENT)		8 A.J. Roy?
10 NORISHA K. GLOVER (ABSENT)		8 A.J. Roy? 9 CHAIRMAN ROY: 10 Here.
 10 NORISHA K. GLOVER (ABSENT) 11 STEPHEN P. DAVID, JR. (ABSENT) 		 8 A.J. Roy? 9 CHAIRMAN ROY: 10 Here. 11 MS. SIMMONS:
 10 NORISHA K. GLOVER (ABSENT) 11 STEPHEN P. DAVID, JR. (ABSENT) 12 STAFF MEMBERS PRESENT: 		 8 A.J. Roy? 9 CHAIRMAN ROY: 10 Here. 11 MS. SIMMONS: 12 Louis Reine?
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 10 NORISHA K. GLOVER (ABSENT) 11 STEPHEN P. DAVID, JR. (ABSENT) 12 STAFF MEMBERS PRESENT: 13 MARISSA DOIN 14 KELLY A. RANEY 15 BRENDA GUESS 16 DEBORAH SIMMONS 17 OLEVIA SHARBAUGH 		 8 A.J. Roy? 9 CHAIRMAN ROY: 10 Here. 11 MS. SIMMONS: 12 Louis Reine? 13 (No response.) 14 MS. SIMMONS: 15 Cal Simpson? 16 MR. SIMPSON: 17 Here.
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1MS. SIMMONS:1After a few years, we learn y2Norisha Glover?2press a button.3(No response.)3MS. BIGNER:4MS. SIMMONS:4All right. Good morning. To	
3(No response.)3MS. BIGNER:4MS. SIMMONS:4All right. Good morning. To	ou have to
4 MS. SIMMONS: 4 All right. Good morning. To	
	oday, I will
5 Secretary Don Pierson? 5 be presenting the last submissio	
6 SECRETARY PIERSON: 6 first SSBCI equity RFQ process	
7 Present. 7 Research Foundation, commonl	
8 MS. SIMMONS: 8 and it is located in Shreveport.	
9 Stephen David? 9 asking to participate in both the	
10(No response.)10Seed Capital Program and the L	ouisiana Venture
11MS. SIMMONS:11Capital Program.	
12Suyi Georgewill?12If you remember correctly, the	
13(No response.)13Capital will focus on early stage	
14 MS. SIMMONS: 14 funding for startups and small b	
15We have a quorum.15the early stages of operation.The early stages of operation.	
16CHAIRMAN ROY:16usually pre-series funded. The	
17Very good. I'll ask everyone to please17Capital Program is for small bus	
18silence their devices. First order of18growth and expansion stages of	-
19 business is the approval of the minutes of the 19 usually needing series funding.	
20 January 12th meeting. What's the pleasure of 20 LED through LEDC evaluated of	
21the Board?21participant was experience, busic	
22 MR. SIMPSON: 22 fundraising, growth-related serv	ices, location
23I move to approve.23and capacity.	
24CHAIRMAN ROY:24Staff is seeking approval of I	
25 Motion for approval as presented; second. 25 eligible to participate not to exc	
Page 6	Page 8
1 Any discussion? 1 amount stated depending on privile	vate capital
2 Hearing none, all in favor, say aye. 2 match, contingencies, and param	neters for both
3 ALL: 3 the Louisiana Seed Capital prog	ram and the
4 Aye. 4 Louisiana Venture Capital Prog	ram.
5 CHAIRMAN ROY: 5 BRF will be creating Louisia	na Launch
6 All opposed, nay? Without objection. 6 Fund, LLC and are requesting u	-
7 Next order of business is from the SSBCI 7 for the Seed program. They wil	-
7Next order of business is from the SSBCI7for the Seed program. They wil8Program. Ms. Bigner, Venture Capital Request.8creating North Louisiana Venture	l also be
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7Next order of business is from the SSBCI7for the Seed program. They wil8Program. Ms. Bigner, Venture Capital Request.8creating North Louisiana Venture	l also be re Fund, LLC and for the
7Next order of business is from the SSBCI7for the Seed program. They will8Program. Ms. Bigner, Venture Capital Request.8creating North Louisiana Venture9Good morning.9are requesting up to \$5 million from the State of the Seed program. BRF10MS. BIGNER:10Venture Capital Program. BRF11Good morning.111986 as an economic development	l also be re Fund, LLC and for the was formed in ent organization
7Next order of business is from the SSBCI7for the Seed program. They will8Program. Ms. Bigner, Venture Capital Request.8creating North Louisiana Venture9Good morning.9are requesting up to \$5 million for10MS. BIGNER:10Venture Capital Program. BRF11Good morning.111986 as an economic development12CHAIRMAN ROY:12initially focused on biomedical	l also be re Fund, LLC and for the was formed in ent organization
7Next order of business is from the SSBCI7for the Seed program. They will8Program. Ms. Bigner, Venture Capital Request.8creating North Louisiana Venture9Good morning.9are requesting up to \$5 million from the State of the Seed program. BRF10MS. BIGNER:10Venture Capital Program. BRF11Good morning.111986 as an economic development	l also be re Fund, LLC and for the was formed in ent organization and life
7Next order of business is from the SSBCI7for the Seed program. They will8Program. Ms. Bigner, Venture Capital Request.8creating North Louisiana Venture9Good morning.9are requesting up to \$5 million fr10MS. BIGNER:10Venture Capital Program. BRF11Good morning.111986 as an economic development12CHAIRMAN ROY:12initially focused on biomedical from the set of th	l also be re Fund, LLC and For the was formed in ent organization and life ed to include
7Next order of business is from the SSBCI7for the Seed program. They will8Program. Ms. Bigner, Venture Capital Request.8creating North Louisiana Venture9Good morning.9are requesting up to \$5 million f10MS. BIGNER:10Venture Capital Program. BRF11Good morning.111986 as an economic development12CHAIRMAN ROY:12initially focused on biomedical f13Might need to pull your mike closer.13sciences. In 2013, they expanded	l also be re Fund, LLC and for the was formed in ent organization and life ed to include neurship,
7Next order of business is from the SSBCI7for the Seed program. They will8Program. Ms. Bigner, Venture Capital Request.8creating North Louisiana Venture9Good morning.9are requesting up to \$5 million from the State of the Seed program. BRF10MS. BIGNER:10Venture Capital Program. BRF11Good morning.111986 as an economic development12CHAIRMAN ROY:12initially focused on biomedical from the State of the Seed program. BRF13Might need to pull your mike closer.13sciences. In 2013, they expanded the initiatives focusing on entrepretered	l also be re Fund, LLC and for the was formed in ent organization and life ed to include neurship,
7Next order of business is from the SSBCI7for the Seed program. They will8Program. Ms. Bigner, Venture Capital Request.8creating North Louisiana Venture9Good morning.9are requesting up to \$5 million f10MS. BIGNER:10Venture Capital Program. BRF11Good morning.111986 as an economic development12CHAIRMAN ROY:12initially focused on biomedical13Might need to pull your mike closer.13sciences. In 2013, they expanded14MS. BIGNER:14initiatives focusing on entreprenent15Okay. Is that better?15angel investing, media, recruitment	l also be re Fund, LLC and for the was formed in ent organization and life ed to include neurship, nent, and so
7Next order of business is from the SSBCI7for the Seed program. They will8Program. Ms. Bigner, Venture Capital Request.8creating North Louisiana Venture9Good morning.9are requesting up to \$5 million f10MS. BIGNER:10Venture Capital Program. BRF11Good morning.111986 as an economic developmed12CHAIRMAN ROY:12initially focused on biomedical f13Might need to pull your mike closer.13sciences. In 2013, they expanded14MS. BIGNER:14initiatives focusing on entreprenent15Okay. Is that better?15angel investing, media, recruitmed16MS. GUESS:16much more.17No, turn it on.17BRF manages and promotes18MS. BIGNER:18in Shreveport. The facilities incomposition	l also be re Fund, LLC and For the was formed in ent organization and life ed to include seurship, sent, and so InterTech Park clude a
7Next order of business is from the SSBCI7for the Seed program. They will8Program. Ms. Bigner, Venture Capital Request.8creating North Louisiana Venture9Good morning.9are requesting up to \$5 million f10MS. BIGNER:10Venture Capital Program. BRF11Good morning.111986 as an economic development12CHAIRMAN ROY:12initially focused on biomedical f13Might need to pull your mike closer.13sciences. In 2013, they expanded14MS. BIGNER:14initiatives focusing on entrepret15Okay. Is that better?15angel investing, media, recruitment16MS. GUESS:16much more.17No, turn it on.17BRF manages and promotes18MS. BIGNER:18in Shreveport. The facilities inc.19It says it's on. They're all on. Is19research facility with labs that we facility we facility with labs that we facility we facility with labs that we facility we facility we facility we facility with la	l also be re Fund, LLC and For the was formed in ent organization and life ed to include teurship, tent, and so InterTech Park clude a york with LSU
7Next order of business is from the SSBCI7for the Seed program. They will8Program. Ms. Bigner, Venture Capital Request.8creating North Louisiana Venture9Good morning.9are requesting up to \$5 million f10MS. BIGNER:10Venture Capital Program. BRF11Good morning.111986 as an economic development12CHAIRMAN ROY:12initially focused on biomedical f13Might need to pull your mike closer.13sciences. In 2013, they expanded14MS. BIGNER:14initiatives focusing on entrepret15Okay. Is that better?15angel investing, media, recruitment16MS. BIGNER:17BRF manages and promotes18MS. BIGNER:18in Shreveport. The facilities income19It says it's on. They're all on. Is19research facility with labs that w20that better?20Health Services, an incubator for	l also be re Fund, LLC and for the was formed in ent organization and life ed to include teurship, tent, and so InterTech Park clude a york with LSU r micro
7Next order of business is from the SSBCI7for the Seed program. They will8Program. Ms. Bigner, Venture Capital Request.8creating North Louisiana Venture9Good morning.9are requesting up to \$5 million f10MS. BIGNER:10Venture Capital Program. BRF11Good morning.111986 as an economic development12CHAIRMAN ROY:12initially focused on biomedical f13Might need to pull your mike closer.13sciences. In 2013, they expanded14MS. BIGNER:14initiatives focusing on entrepreter15Okay. Is that better?15angel investing, media, recruitment16MS. BIGNER:17No, turn it on.17No, turn it on.17BRF manages and promotes18MS. BIGNER:18in Shreveport. The facilities inc19It says it's on. They're all on. Is19research facility with labs that we20that better?20Health Services, an incubator fo21CHAIRMAN ROY:21science and technology, a pharm	l also be re Fund, LLC and For the was formed in ent organization and life ed to include teurship, tent, and so InterTech Park clude a vork with LSU r micro naceutical
7Next order of business is from the SSBCI7for the Seed program. They will8Program. Ms. Bigner, Venture Capital Request.9are requesting North Louisiana Venture9Good morning.9are requesting up to \$5 million f10MS. BIGNER:10Venture Capital Program. BRF11Good morning.111986 as an economic development12CHAIRMAN ROY:12initially focused on biomedical f13Might need to pull your mike closer.13sciences. In 2013, they expanded14MS. BIGNER:14initiatives focusing on entreprent15Okay. Is that better?15angel investing, media, recruiting16MS. GUESS:16much more.17No, turn it on.17BRF manages and promotes18MS. BIGNER:19research facility with labs that w20that better?20Health Services, an incubator for21CHAIRMAN ROY:21science and technology, a pharm22Yes, there you go.22manufacturing facility, and the research	l also be re Fund, LLC and For the was formed in ent organization and life ed to include neurship, nent, and so InterTech Park clude a york with LSU r micro naceutical new center for
7Next order of business is from the SSBCI7for the Seed program. They will8Program. Ms. Bigner, Venture Capital Request.9for the Seed program. They will9Good morning.9are requesting up to \$5 million f10MS. BIGNER:10Venture Capital Program. BRF11Good morning.111986 as an economic development12CHAIRMAN ROY:12initially focused on biomedical f13Might need to pull your mike closer.13sciences. In 2013, they expanded14MS. BIGNER:14initiatives focusing on entreprent15Okay. Is that better?15angel investing, media, recruiting16MS. GUESS:16much more.17No, turn it on.17BRF manages and promotes18MS. BIGNER:18in Shreveport. The facilities inclustor for20that better?20Health Services, an incubator for21CHAIRMAN ROY:21science and technology, a pharm23MS. BIGNER:23molecular imaging and therapy.	I also be re Fund, LLC and For the was formed in ent organization and life ed to include teurship, tent, and so InterTech Park clude a york with LSU r micro naceutical new center for BRF has many
7Next order of business is from the SSBCI7for the Seed program. They will8Program. Ms. Bigner, Venture Capital Request.9are requesting up to \$5 million f9Good morning.9are requesting up to \$5 million f10MS. BIGNER:10Venture Capital Program. BRF11Good morning.111986 as an economic developmed12CHAIRMAN ROY:12initially focused on biomedical f13Might need to pull your mike closer.13sciences. In 2013, they expanded14MS. BIGNER:14initiatives focusing on entrepreter15Okay. Is that better?15angel investing, media, recruitmed16MS. GUESS:16much more.17No, turn it on.17BRF manages and promotes18MS. BIGNER:18in Shreveport. The facilities inclustor for20that better?20Health Services, an incubator for21CHAIRMAN ROY:21science and technology, a pharm22Yes, there you go.22manufacturing facility, and the region23MS. BIGNER:23molecular imaging and therapy.24Thank you.24programs already in place to ass	l also be re Fund, LLC and for the was formed in ent organization and life ed to include teurship, tent, and so InterTech Park clude a york with LSU r micro haceutical new center for BRF has many ist
7Next order of business is from the SSBCI7for the Seed program. They will8Program. Ms. Bigner, Venture Capital Request.9for the Seed program. They will9Good morning.9are requesting up to \$5 million f10MS. BIGNER:10Venture Capital Program. BRF11Good morning.111986 as an economic development12CHAIRMAN ROY:12initially focused on biomedical f13Might need to pull your mike closer.13sciences. In 2013, they expanded14MS. BIGNER:14initiatives focusing on entreprent15Okay. Is that better?15angel investing, media, recruiting16MS. GUESS:16much more.17No, turn it on.17BRF manages and promotes18MS. BIGNER:18in Shreveport. The facilities inclustor for20that better?20Health Services, an incubator for21CHAIRMAN ROY:21science and technology, a pharm23MS. BIGNER:23molecular imaging and therapy.	l also be re Fund, LLC and for the was formed in ent organization and life ed to include teurship, tent, and so InterTech Park clude a york with LSU r micro haceutical new center for BRF has many ist

1 Louisiana area. Both funds will be general 1 contributions and uncalled capital commitments 2 funds open to all industries. as no-qualified investments, and they must 3 BRF has the experience and qualifications 1 imit the use of leverage. 4 from a fund manager with at least 12 years of 1 LED is requesting each fund to have a 5 experience, and an investment committee with 7 6 low in the uncerserved 10-year term with two possible extensions for 6 using their experience from their initiatives 7 formed as either an LLC or a Partnership with 8 and the need for funding in the underserved 8 LEDC as a Limited Partner. They must meet the 9 area of North Louisiana, not just Shreveport. 9 guidance, rules, and regulations - excuse me, 10 They have working relationships with all of 11 LEDC. The SSBCI capital must treated Pari 13 Next to recruit businesses to relocate or 13 invested in each support fund and all 14 participating investors will be required to 14 participating investors will be required to 15 area. 15 share in the investment Company Act of 1940. In
3 BRF has the experience and qualifications 3 limit the use of leverage. 4 from a fund manager with at least 12 years of EED is requesting each fund to have a 5 experience, and an investment committee with 7 plus years of experience. Both funds will be investments. Each fund must be 6 musing their experience. Both funds will be investments. Each fund must be 9 area of North Louisiana, not just Shreveport. 9 10 They have working relationships with all of 10 11 the cucational institutions across the area. 11 12 They have also recently launched Shreveport 12 13 Next to recruit businesses to relocate or 13 14 build facilities in the Shreveport Bossier 13 15 area. 14 16 Please note that there was a typo under 17 16 fundraising. The BRF Board of Directors has 3 18 actually authorized \$15 million for the venture 20 20 to one match and \$10 million for the venture 21 21 capital two to one match. Also noted located 22 22 businesses with build
4from a fund manager with at least 12 years of experience, and an investment committee with 74LED is requesting each fund to have a5experience, and an investment committee with 7510-year term with two possible extensions for6gusing their experience. Both funds will be using their experience from their initiatives area of North Louisiana, not just Shreveport.61610They have working relationships with all of 11 the educational institutions across the area.10requirements established by U.S. Treasury and LEDC. The SSBCI capital must treated Pari12They have also recently launched Shreveport 1312Passu or better as the Private Capital invested in each support fund and all participating investors will be required to share in the investment portfolio risk in line16Please note that there was a typo under 1517Each fund should be either a Section 3 (c)1 fund or a Section 3(c)7 fund as outlined in the Investment Company Act of 1940. In a addition, it must be ruled by Regulation D of 2110requeries exist entrepreneurial Acceleration 2322Do you have any questions or comments that I can assist you with?24specifically to assist entrepreneurs and small 2525Questions? Comments?26Staff is seeking approval for BRF's 76MR. ADLER: 777request under both the Louisiana Seed Capital 87MR. ADLER:87Frequest under both the Louisiana Seed Capital 8788Program and the Louisiana Seed Capital 8887<
5experience, and an investment committee with 7510-year term with two possible extensions for6plus years of experience. Both funds will be510-year term with two possible extensions for7exiting of the investments. Each fund must be8and the need for funding in the underserved89area of North Louisiana, not just Shreveport.1010They have working relationships with all of1011the ducational institutions across the area.1112They have also recently launched Shreveport1213Next to recruit businesses to relocate or1314build facilities in the Shreveport Bossier1415area.1516Please note that there was a typo under1617fundraising. The BRF Board of Directors has1718actually authorized \$15 million for both1919programs, \$5 million for the Seed Capital one1020to one match. Also notel located2121capital two to one match. Also notel located2122the Strepreneurial Acceleration2223Program, or EAP, that was launched in 201424specifically to assist entrepreneurs and small25businesses with building development services26Staff is seeking approval for BRF's7request under both the Louisiana Seed Capital8and training services. As previously stated,9114businesses due to the commitment from
6plus years of experience. Both funds will be6exiting of the investments. Each fund must be7investmentsformed as either an LLC or a Partnership with8and the need for funding in the underserved9guidance, rules, and regulations excuse me,9area of North Louisiana, not just Shreveport.9guidance, rules, and regulations excuse me,10They have working relationships with all of10requirements established by U.S. Treasury and11the educational institutions across the area.11LEDC. The SSBCI capital must treated Pari12They have also recently launched Shreveport12Passu or better as the Private Capital13Next to recruit businesses to relocate or13investors will be required to14build facilities in the Shreveport Bossier14participating investors will be required to15area.15share in the investment portfolio risk in line16Please note that there was a typo under17Each fund should be either a Section17fundraising. The BRF Board of Directors has17Each fund should be either a Section18actually authorized \$15 million for the venture20addition, it must be ruled by Regulation D of21capital two to one match. Also noted located21the Securities Act of 1933.22at BRF is the Entrepreneurial Acceleration22Do you have any questions or comments23Program, or EAP, that was launched in 201423that I can assist you with?24ge
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8 Program and the Louisiana Venture Capital 8 are they going to be open statewide? I know
9 Program for eligibility not to exceed the 9 we have a full list of all of our participants
10 amount stated depending on private capital 10 to make sure we have broad coverage in north,
11 match, contingencies, and parameters for the 11 south, east, west.
12 Louisiana Seed Capital Program and the 12 MS. BIGNER:
13Louisiana Venture Capital Program.13Right.
14 As part of the contingency, LEDC will 14 MR. ADLER:
15 require each fund to include the following 15 Is this only in Shreveport or
16 requirements: They must meet the definition 16 MS. BIGNER:
17 of the venture capital fund as defined in 17 They are because they also work with LSU
18Title 17 of the Code of Federal Regulations18Health, but the North Louisiana area is sadly
19 Section 275.203(1)1; they must be defined as a 19 lacking funding. Our concentration seems to
20 private fund as under the Investment Advisor 20 be in New Orleans and Baton Rouge area. We do
21 Act; they must represent to its investors that 21 have one over in Lafayette, and then there is
22 it pursues a venture capital structure; they 22 one a little bit in the central part of
23 must generally limit redemption rights; they 23 Louisiana. There's not as much up in North
24 must not hold no more than 20 percent of the 24 Louisiana; although, they will concentrate
24must not hold no more than 20 percent of the24Louisiana; although, they will concentrate25amount of the fund's aggregate capital25statewide.

1	MR. ADLER:	1	this Friday, actually tomorrow with SBA about
2	Okay.	2	a collaborative marketing effort between LED
3	CHAIRMAN ROY:	3	and SBA to promote these SSBCI programs and
4	Any other questions? Comments?	4	programs with SBA. LDA has been a great
5	MR. JACKSON:	5	partner and is continuing to work with us to
6	Times for conflicts have totaled; is that	6	promote our SSBCI programs and also to bring
7	correct?	7	life to the new initiative, the LED preferred
8	MS. BIGNER:	8	lender designation that will soon roll out as
9	Yes, sir.	9	well.
10	MR. JACKSON:	10	CHAIRMAN ROY:
11	And I move to approve.	11	That's wonderful news. And correct me if
12	CHAIRMAN ROY:	12	I'm wrong, but this is the first time we've
13	Motion for approval as presented.	13	had any kind of collaborative endeavor with
14	Second?	14	SBA that I recall, certainly in marketing. I
15	SECRETARY PIERSON:	15	know LED helped through the years; is that
16	Don Pierson, second.	16	correct?
17	CHAIRMAN ROY: Any other discussion?	17	MS. GUESS:
18	Any comments from the public?	18	Yes, absolutely. And one of the things,
19	Hearing none, all in favor, aye?	19	we finally have a product that SBA doesn't
$\frac{1}{20}$	ALL:	20	have, and that's the collateral support
$\frac{20}{21}$	ALL. Aye.	20	program. And we've been in conversations with
$21 \\ 22$	CHAIRMAN ROY:	$\frac{21}{22}$	SBA Administrator James since last year of his
22		22	appointment, and we've been in lockstep with
23	All opposed, nay? Without objection. MS. BIGNER:	25	
24			him, and he has been a great advocate for our
23	Thank you. Page 14	25	program and until SBA gets a program similar Page 16
			`
1	CHAIRMAN ROY:	1	to our collateral support.
2	Thank you, Susan. Is it appropriate to	2	In fact, we've already been working with
3	talk more, let staff tell us more about the	3	members of the banking community presenting
4	status of SSBCI in general or should we do	4	with SBA over the last month in rolling out or
5	that a little later?	5	talking about our programs and joining,
6	MS. RANEY:	6	getting everybody to understand that we're not
7	MS. RANEY: We can absolutely do it now. In fact,	6 7	
			getting everybody to understand that we're not
7	We can absolutely do it now. In fact,	7	getting everybody to understand that we're not necessarily in competition with SBA, but we
7 8	We can absolutely do it now. In fact, you'll see here on the first line, not to take	7 8	getting everybody to understand that we're not necessarily in competition with SBA, but we walk side by side with SBA; because if there
7 8 9	We can absolutely do it now. In fact, you'll see here on the first line, not to take away from Anne's presentation, but we have	7 8 9 10	getting everybody to understand that we're not necessarily in competition with SBA, but we walk side by side with SBA; because if there are credits that they are not able to do under
7 8 9 10	We can absolutely do it now. In fact, you'll see here on the first line, not to take away from Anne's presentation, but we have received the funding from the U.S. Treasury	7 8 9 10	getting everybody to understand that we're not necessarily in competition with SBA, but we walk side by side with SBA; because if there are credits that they are not able to do under SBA with specified collateral support program
7 8 9 10 11	We can absolutely do it now. In fact, you'll see here on the first line, not to take away from Anne's presentation, but we have received the funding from the U.S. Treasury Office for Traunch 1 for Louisiana, and so we	7 8 9 10 11	getting everybody to understand that we're not necessarily in competition with SBA, but we walk side by side with SBA; because if there are credits that they are not able to do under SBA with specified collateral support program and possibly our rise of credits, which are
7 8 9 10 11 12	We can absolutely do it now. In fact, you'll see here on the first line, not to take away from Anne's presentation, but we have received the funding from the U.S. Treasury Office for Traunch 1 for Louisiana, and so we are in receipt of the Traunch 1 federal	7 8 9 10 11 12	getting everybody to understand that we're not necessarily in competition with SBA, but we walk side by side with SBA; because if there are credits that they are not able to do under SBA with specified collateral support program and possibly our rise of credits, which are true revolvers, and then the higher dollar
7 8 9 10 11 12 13	We can absolutely do it now. In fact, you'll see here on the first line, not to take away from Anne's presentation, but we have received the funding from the U.S. Treasury Office for Traunch 1 for Louisiana, and so we are in receipt of the Traunch 1 federal dollars preparing to open for application by	7 8 9 10 11 12 13	getting everybody to understand that we're not necessarily in competition with SBA, but we walk side by side with SBA; because if there are credits that they are not able to do under SBA with specified collateral support program and possibly our rise of credits, which are true revolvers, and then the higher dollar amounts for someone looking for fixed assets
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7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	We can absolutely do it now. In fact, you'll see here on the first line, not to take away from Anne's presentation, but we have received the funding from the U.S. Treasury Office for Traunch 1 for Louisiana, and so we are in receipt of the Traunch 1 federal dollars preparing to open for application by April 1st. It's in a couple of months. There are some exciting initiatives underway, not just from a reporting perspective for us internally and also making sure that we provide the Board the monthly updates as requested. So you'll know the status of all of our programs, dollars used versus that available for future capital calls and loans outside. And in addition to what you'll see on the Secretary Treasurer's report, we also have	7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	getting everybody to understand that we're not necessarily in competition with SBA, but we walk side by side with SBA; because if there are credits that they are not able to do under SBA with specified collateral support program and possibly our rise of credits, which are true revolvers, and then the higher dollar amounts for someone looking for fixed assets for building and for longer terms, you know, SBA is the place to go. But for the small shorter term credits and the additional products that they don't have, they can be used in tandem with each other. So it's, you're right, it's the first time we've had that type of effort in the actual promotion. So we're excited about it. CHAIRMAN ROY: Very good. MS. RANEY:
7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	We can absolutely do it now. In fact, you'll see here on the first line, not to take away from Anne's presentation, but we have received the funding from the U.S. Treasury Office for Traunch 1 for Louisiana, and so we are in receipt of the Traunch 1 federal dollars preparing to open for application by April 1st. It's in a couple of months. There are some exciting initiatives underway, not just from a reporting perspective for us internally and also making sure that we provide the Board the monthly updates as requested. So you'll know the status of all of our programs, dollars used versus that available for future capital calls and loans outside. And in addition to what you'll see on the	7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	getting everybody to understand that we're not necessarily in competition with SBA, but we walk side by side with SBA; because if there are credits that they are not able to do under SBA with specified collateral support program and possibly our rise of credits, which are true revolvers, and then the higher dollar amounts for someone looking for fixed assets for building and for longer terms, you know, SBA is the place to go. But for the small shorter term credits and the additional products that they don't have, they can be used in tandem with each other. So it's, you're right, it's the first time we've had that type of effort in the actual promotion. So we're excited about it. CHAIRMAN ROY: Very good.

1	comments that the joint marketing	1	And I'll just add that's it's a real
2	collaboration with SBA is going to really help	2	all-hands-on-deck call from the federal
3	business owners identify that there is a way	3	agencies, U.S. Treasury providing us with SBA
4	for the LED programs and SBA programs to	4	coming in to help with the marketing. We're
5	coexist. So it's not a matter of having to	5	also making application for an award that will
6	choose one over the other. For example, in	6	ramp up technical assistance where we'll be
7	presentations, we've highlighted SBA's ability	7	able to contract organizations around the
8	to finance owner to owner buyouts where our	8	State that will be there to walk clients
9	programs have that item as prohibited, so they	9	through the process and be effective. So we
10	may go to the SBA for that transaction and	10	not only get the marketing to drive in that
11	come to us maybe for the equipment loan or	11	traffic, what we drive in through the door and
12	maybe take advantage of SBA's higher guarantee	12	it's a complex environment, perhaps, will have
13	percentage to buy their building and come to	13	the technical assistance component there
14	us with the working capital and inventory	14	available to move the projects forward.
15	requests. So there are ways that each entity,	15	CHAIRMAN ROY:
16	SBA and LED can coexist and serve as the same	16	Any other question or comments relative
17	business while not duplicating benefits to the	17	to that topic?
18	business owner.	18	MR. JACKSON:
19	CHAIRMAN ROY:	19	Just clarification, I know we had talked
20	To what extent are they doing this with	20	about the fact that there's a clock associated
21	other state entities?	21	with getting things out. That didn't start
22	MS. RANEY:	22	with the disbursement of the funds. There's a
23	I'm sorry, I didn't hear the question.	23	lead-in period before that even starts running
24	CHAIRMAN ROY:	24	the meter.
25	To what extent are they engaging in this	25	MS. GUESS:
	Page 18		Page 20
1	collaborative marketing effort with other	1	Okay. The meter started running
2	state entities state agencies I mean	2	December 27th when we signed the actual
3	other state's agencies?	3	allocation agreement, and that's per
4	MS. GUESS:	4	Treasury's request. All states that are going
5	Other state's agencies? I'm pretty sure	5	to be receiving the dollars, you have a 90-day
6	that Administrator James is looking under his	6	period. And right now, I think who's
7	purview of the states includes Louisiana,	7	keeping the clock? Forty-seven days until we
8	Texas, Oklahoma. I'm not sure of the other,	8	are we will be ready to start, which puts
9	but there are about six to seven states that	9	us at that April 1st or March 30th deadline.
10	are under his purview. So I would assume that	10	MR. JACKSON:
11	this is an effort that's being taking place	11	So is it too early to know if we're
12	within his region.	12	seeing a pipeline develop or anything?
13	CHAIRMAN ROY:	13	MS. GUESS:
14	That would make sense. And we believe	14	I know we've been fielding calls from the
15	that this marketing effort will it's a full	15	banking community. We've been fielding calls
16	embrace. I mean the things, when they put out	16	from business owners. It's on our website.
17	any SBA marketing in the SBA programs, we're	17	We've got a newsletter. We're seeing people
18	going to get a tagalong with it for our	18	sign up to make sure that they are made aware
19	programs for, I guess, for	19	when the clock actually we push the start
20	MS. RANEY:	20	done, so that when we are ready so that we're
21	I think that's intended to be part of the	21	nearing the finish line in development of the
22	discussion tomorrow with SBA.	22	documents that are going to being required for
23	CHAIRMAN ROY:	23	us to return to with our desired participants
24	Very good.	24	both on the equity and on the debt side. But
25	SECRETARY PIERSON:	25	we think that it's going to be real, really
	Page 19		Page 21

1	successful.	1	Appropriation EDAP of \$15,407,593. And then
2	MR. JACKSON:	2	we have our Capital Outlay EDRED of
3	Okay. And you had talked last month	3	\$2,335,962, which gives us a total FY '23
4	about maybe trying to have some sort of	4	budget of \$46,797,275, which is under purview
5	certification or key contact with the banking;	5	of the Board.
6	is that still in process?	6	We have projected capital I'm sorry,
7	MS. GUESS:	7	projected EDAP projects of \$3,600,000, and we
8	That's still in process. In fact, we are	8	don't have anything that is pending in front
9	having a meeting next week with our internal	9	of the Board today for EDAP. So we have a
10	marketing communications department to further	10	projected balance of \$43,197,275. The team
11	flush out and see how this is going to be	11	still has projects under their review of
12	achieved by providing the certification for	12	\$3,325,000, which leaves us a projected year
13	participating lenders to give them to be a	13	end balance of \$39,872,275.
14	certified LED SSBCI lender. So we're hoping	14	So if you go to the next page, this is a
15	that that's going to get some real mileage out	15	breakout of our Small Business Innovation
16	of that effort. So we'll be able to tell you	16	Research Funds. There were three acts that
17	more at our March meeting.	17	the legislature enrolled in at post the 2022
18	MR. JACKSON:	18	session. And I think we may have casually
19	Thank you.	19	mentioned this along the way in our board
20	CHAIRMAN ROY:	20	meetings, but we do have them on the
21	It's all exciting and hats off to staff.	21	Secretary-Treasurer's report now. So the
22	That's a real the fact that the SBA	22	first Innovation Retention Fund is for
23	administrator mentioned the collateral support	23	\$1,105,000 and that was Act Number 476 if you
24	program, I guess in particular, I would	24	ever want to go read it, but I can kind of
25	imagine not every state has such a program.	25	give you a summary of what it is. So it's the
	Page 22		Page 24
1	This is a credit to all the hard work that	1	Small Business Innovation Retention Fund, and
2	staff has put in. So good deal. Right.	2	basically what that does is it allows the
3	Secretary-Treasurer's report, Ms. Villa?	3	Department to work with small businesses in
4	MS. VILLA:	4	awarding grants to selective applicants up to
5	Good morning. Secretary-Treasurer's	5	\$500,000 for any Phase 1 SBIR or STTR federal
6	report as of January 27, 2023, you'll notice	6	grant that they had received. There is a
7	there's a lot of additions to this	7	25 percent of the Phase 1 or Phase or STTR
8	Secretary-Treasurer's report for this month,	8	federal grant not to exceed \$50,000 per
9	so I just want to take a minute to kind of go	9	applicant. So we do have a per applicant
10	through the added sections that we have, if I	10	maximum that they can receive.
11	will, please.	11	And then there is also up to \$500,000
12	If you look at the summary page we've	12	that can be allocated for the Phase 2 SBIR or
13	got, which we've always had, it's the	13	STTR federal recipient, and that too has a 25
14	Financial Assistance Program, we've got FY '23	14	percent maximum or a \$100,000 per applicant
15	budget of \$190,000. We did go to JLCB on	15	limit. So this will allow us to work with
16	January 20th, and we got the BA7 request	16	those that are in that space to give them
17	approved by the Joint Legislative Committee on	17	additional incentives to stay in the State of
18	the budget to add to our budget the dollars	18	Louisiana. So on all of these Acts, we are
19	from the Treasury, the federal dollars for	19	currently working through the rule
20	Treasury for the State's Small Business Credit	20	promulgation. We had public comments a couple
21	Initiative, which was \$27,108,720. We also	21	of weeks ago and we are having to do a
22	have a new added line for our Small Business	22	potpourri and we will be reissuing those, I
23	Innovation Research Fund that is \$1,755,000.	23	believe, tomorrow to make the deadline to meet
24	I'll go into details with that on the next	24	the deadline. So we're going through that
	-		
25	page. Then, we have the Capital Outlay	25	rule promulgation. But according to the way
25	page. Then, we have the Capital Outlay Page 23	25	rule promulgation. But according to the way Page 25

		1		
1	the Act the way the law was enacted, the	1	just keep you updated as things progress.	
2	purview of it is from the Board. So the Board	2 CHAIRMAN ROY:		
3	does have a review of it. So we will update	3	Very good. Thank you. Any questions or	
4	you periodically like we do our other programs	4	comments?	
5	on each of these.	5	MS. VILLA:	
6	The next one, which I'm really excited	6	I know that was a lot. Okay. So now, we	
7	about, is the Innovation Recruitment Fund.	7	go to the next page, which is what you're used	
8	It's \$500,000, it's not a lot of money; but to	8	to seeing is our Capital Outlay Appropriation.	
9	small entrepreneurs that are in this space,	9	We have, as I said, projects that have already	
10	that could be a lot of money. So that is	10	been approved of \$3,600,000, and we have a	
11	basically to be used to recruit businesses	11	budget of 17 I'm sorry, \$15,407,593 and we	
12	that are that would receive Phase 2 Small	12	currently have projects under review of	
13	Business Innovation Research Grants or either	13	\$3,325,000, which leaves us a projected year	
14	SBIR or STTR to locate to Louisiana. So the	14	end balance of \$8,482,593.	
15	reason I'm excited about this is because at	15	And then the next portion is the EDRED	
16	the last Board meeting, you all approved the	16	Program, which we have a budget of \$2,335,962.	
17	Techstars relationship with JP Morgan and with	17	We don't have any current additional dollars	
18	LEDC to launch an accelerator. And so I think	18	that are needed by those that are facilitating	
19	that this is one in addition to that can drive	19	that in conjunction with us. And so we don't	
20	innovation and relocation potentially of those	20	have anything projected right now or to bring	
21	entrepreneurs into our State. So that's	21	in front of the Board for approval, so we have	
22	exciting.	22	a projected year end balance of \$2,335,962.	
23	So this grant is going to be assisted	23	Then the next is our Fund Balance. We	
24	with LED from nominations that were received	24	have projected fund balance of funds available	
25	from the Regional Economic Alliance of	25	of \$40,525,179. And as of right now, we have	
	Page 26		Page 28	
1	Louisiana. They'll present us with some	1	projected commitments of \$17,324,682.	
2	applicants. And they could receive up to	2	Any questions?	
3	this Fund can receive up to \$500,000 a year	3	So I just noticed on my bookmark that we	
4	with a maximum of \$100,000 per applicant	4	didn't have bookmarked on the	
5	spread over three years.	5	Secretary-Treasurer's report, and I did skip	
6	So right now, we currently have funding	6	over that, and I do apologize, the Page 2 of	
7	for these programs. And the intent is	7		
8	hopefully that we can continue to get funding		the report that basically just breaks out the	
	hopefully that we can continue to get funding	8	State's Small Business Credit Initiative	
9	in each year's appropriation for these funds.	9	State's Small Business Credit Initiative between the Venture Capital, the Seed Capital,	
10	in each year's appropriation for these funds. And then the last one is the Small Business	9 10	State's Small Business Credit Initiative between the Venture Capital, the Seed Capital, the Collateral Support, Loan Guaranty, and	
10 11	in each year's appropriation for these funds. And then the last one is the Small Business Innovation Fund. That one is \$150,000. And	9 10 11	State's Small Business Credit Initiative between the Venture Capital, the Seed Capital, the Collateral Support, Loan Guaranty, and Micro, as well as our Administrative dollars	
10 11 12	in each year's appropriation for these funds. And then the last one is the Small Business Innovation Fund. That one is \$150,000. And we will work in connection with the Louisiana	9 10 11 12	State's Small Business Credit Initiative between the Venture Capital, the Seed Capital, the Collateral Support, Loan Guaranty, and Micro, as well as our Administrative dollars that are tied to it. So those budget dollars	
10 11 12 13	in each year's appropriation for these funds. And then the last one is the Small Business Innovation Fund. That one is \$150,000. And we will work in connection with the Louisiana Technology Transfer office that's at LSU. And	9 10 11 12 13	State's Small Business Credit Initiative between the Venture Capital, the Seed Capital, the Collateral Support, Loan Guaranty, and Micro, as well as our Administrative dollars that are tied to it. So those budget dollars are broken down there, the \$27,298,720 is	
10 11 12 13 14	in each year's appropriation for these funds. And then the last one is the Small Business Innovation Fund. That one is \$150,000. And we will work in connection with the Louisiana Technology Transfer office that's at LSU. And they're going to select applicants and give	9 10 11 12 13 14	State's Small Business Credit Initiative between the Venture Capital, the Seed Capital, the Collateral Support, Loan Guaranty, and Micro, as well as our Administrative dollars that are tied to it. So those budget dollars are broken down there, the \$27,298,720 is broken up between those categories. And as we	
10 11 12 13 14 15	in each year's appropriation for these funds. And then the last one is the Small Business Innovation Fund. That one is \$150,000. And we will work in connection with the Louisiana Technology Transfer office that's at LSU. And they're going to select applicants and give grants to them, and we're going to work with	9 10 11 12 13 14 15	State's Small Business Credit Initiative between the Venture Capital, the Seed Capital, the Collateral Support, Loan Guaranty, and Micro, as well as our Administrative dollars that are tied to it. So those budget dollars are broken down there, the \$27,298,720 is broken up between those categories. And as we start to release those dollars, those are,	
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1	MR. GEORGEWILL:	1	started.	
2	Move to approve.	2	CHAIRMAN ROY:	
3	CHAIRMAN ROY:	3	And they are making payments by virtue of	
4	Motion for approval as presented.	4	making pies, I guess? I go to New Orleans, I	
5	MR. ADLER:	5	look for these pies. They're in gear?	
6	Second.	6	MS. GUESS:	
7	CHAIRMAN ROY:	7	Yes, they are in gear.	
8	Second. Any other discussion?	8	SECRETARY PIERSON:	
9	Hearing none, all in favor, aye?	9	If they're moving quickly off the	
10	ALL:	10	shelves, that means that they can make more	
11	Aye.	11	payments.	
12	CHAIRMAN ROY:	12	MR. ADLER:	
13	All opposed, nay? Without objection.	13	Yeah.	
14	Good morning.	14	MS. VILLA:	
15	MS. DALGO:	15	They had them at Matherne's.	
16	Good morning.	16	CHAIRMAN ROY:	
17	CHAIRMAN ROY:	17	All right. I'll go by there. Any other	
18	The Accountant's Report?	18	questions or comments?	
19	MS. DALGO:	19	Any comments from the public?	
20	Yes, I'm Crystal Dalgo, and I'll be	20	Hearing none, I'll entertain a motion to	
21	presenting to you the LEDC Accountant Status	21	accept the Treasurer's report Accountant's	
22	Report. For the SSBCI 1.0 Guaranteed Loan	22	report.	
23	Portfolio, it is as of December 31st, 2022, it	23	MR. JACKSON:	
24	consists of 13 loans and the portfolio totals	24		
25	\$2,731,526, and all loans are current. The	25	CHAIRMAN ROY:	
	Page 30		Page 32	
1	allowance for the SSBCI 1.0 Guarantee Loan	1	Motion.	
2	Loss is \$491,674, and it is reflected at the	2	MR. SIMPSON:	
3	current rate of 18 percent.	3	Second.	
4	Next, we have the EDAP Loan Portfolio, it	4	CHAIRMAN ROY:	
5	is as of January 31, 2023, this portfolio	5	Second. Any other discussion?	
6	consists of four loans, and it totals	6	All in favor, aye?	
7	\$3,079,040, and all loans are current. And	7	ALL:	
8	the allowance for the EDAP loan losses is	8	Aye.	
9	\$461,856, and it is reflected at 15 percent.	9	CHAIRMAN ROY:	
10	And on the last page of my report, we	10	All opposed, nay? Without objection.	
11	have the LEDC Funds Guaranteed Loan Portfolio.	11	Thank you, Ms. Dalgo.	
12	And it is as of December 31st, 2022, and the	12	MS. DALGO:	
13	portfolio consists of the two loans and it	13	Thank you.	
14	totals \$1,348,498. The allowance for this	14	CHAIRMAN ROY:	
15	portfolio is reflected at the current rate of	15	All right. The Secretary is here with us	
16	18 percent, and it totals \$242,730.	16	today. Appreciate you taking the time and	
17	And that concludes my report. Are there	17	look forward to the President's report.	
18	any questions?	18	SECRETARY PIERSON:	
19	MR. ADLER:	19	I'll be brief today and I have an issue	
20	Yes, curious. Looking on the Guaranteed	20	to report to shortly with an exciting project	
21	Loan Portfolio, 33 percent Hubig's Pies, I've	21	in Northwest Louisiana, trying to work and	
22	seen on social media they're back to making	22	cover 64 parishes, but I do appreciate the	
23	pies. Are they making pies again?	23	great work and the important role that this	
24	MS. DALGO:	24	Board plays in all of our activities.	
25	Let's see on them, yes, their balance has	25	Sometimes when you're in the middle of the	
	Page 31		Page 33	

1 f	forest, it's hard to look up and actually see,	1	another record year here in 2023. So I thank
2 3	you know, how the trees look and what the real	2	you for the role that you play in working this
3 1	andscape is like. But I will direct you to	3	out. These programs it's great for the
4 0	opportunitylouisiana.com, that's the	4	feds to make an award like the Treasury, but
5 1	Department's website where we have recently	5	there's a lot of interaction for the State to
6 1	posted the annual report. I'll report to you	6	receive those funds, and then a lot more
7 t	that for the last two years, all of '21 and	7	interaction to get the agreements in place,
8 8	all of '22, each one of those respectively, we	8	and all the things necessary to actually get
9 1	posted \$20 billion in announced projects in	9	the funds to where the river meets the road.
10 0	our State. We are truly in historic times.	10	So a lot can be engaged in right now. You've
11 1	We have the lowest unemployment rate that has	11	got a great staff that is very focused, very
12 6	ever been reflected in the State and that's	12	determined, and exhibits a great deal of
13 l	been over about a six-month period. So jobs	13	professionalism every day. So I'm
14 8	are abundant and available.	14	appreciative of their efforts as well.
15	This Board receiving U.S. Treasury	15	That's all I have. So I'll answer any
16 5	\$113 million, I mean again, all around us are	16	questions.
17 .	very historic elements. This availability to	17	CHAIRMAN ROY:
18 f	feed this into our venture and seed funds to	18	Any questions or comments?
19 1	really ramp up what we can do with loan	19	Thank you, Mr. Secretary. I appreciate
20 §	guarantees, micro lending, and low collateral	20	it.
21	programs is going to be very impactful in the	21	Any other business?
22 0	coming years. That's not going to be an	22	MR. JACKSON:
23 0	overnight operation, but we are, I think,	23	Staff did a great job with the lantern
24 a	ahead of schedule on being able to begin to	24	awards last night. They were very impressive,
25 0	disburse funds from Treasury on this.	25	always encouraging to see businesses
	Page 34		Page 36
1	The historic period over the availability	1	throughout the State get acknowledged for the
2 0	of federal funds received infrastructure	2	work that they're doing. Appreciate y'all.
3 i	investments. The Governor was, I think, over	3	CHAIRMAN ROY:
4 i	in Lake Charles this morning getting from the	4	Anything else?
5	Transportation Secretary a \$150 million check	5	Hearing none, I will entertain a motion
6 t	towards the Lake Charles Bridge, but there's	6	to adjourn.
7 0	other federal infrastructure funds that we	7	MR. ADLER:
8 0	could point to that the Governor has been	8	So moved.
9 i	instructing to the entire cabinet to be in	9	CHAIRMAN ROY:
10 I	pursuit of all federal funds available, and	10	Motion.
11 I	LED has done that as well. You'll recall the	11	MR. SIMPSON:
12 1	reward of the \$50 million for the building of	12	Second.
13 1	hydrogen mining and those programs are all	13	CHAIRMAN ROY:
14 1	moving forward at this time with five separate	14	Second. We're adjourned.
15 0	CEAs doing different things across the	15	(WHEREUPON, THE MEETING ADJOURNED.)
16 s	southern part of the State and including some	16	
17 0	of the universities and others in the northern	17	
18 I	part of the state as well. So just a	18	
19 t	tremendous moment in the history of our State,	19	
20 a	and it's really breathtaking, but sometimes	20	
	you're just in the trenches and you don't get	21	
22 t	to see it all, but you will see a big array of	22	
	that information at the website.	23	
24	And the moment that we have established	24	
21			
	is strong. We feel like we're going to have	25	

1 REPORTER'S CERTIFICATE	
2 I, KELLY S. PERRIN, a Certified Court	
3 Reporter, Certificate #23035, in good standing with	
4 the State of Louisiana, as the officer before whom	
5 this meeting was taken, do hereby certify that the	
6 foregoing 37 pages;	
7 That this testimony was reported by me in	
8 stenographic machine shorthand by Computer-Aided	
9 Transcription, transcribed by me or under my	
10 personal direction and supervision, and is a true	
11 and correct transcript to the best of my ability	
12 and understanding;	
13 That the transcript has been prepared in	
14 compliance with transcript format guidelines	
15 required by statute or by rules of the Board, that	
16 I have acted in compliance with the prohibition on	
17 contractual relationships, as defined by Louisiana	
18 Code of Civil Procedure Article 1434 and in rules	
19 and advisory opinions of the Board; that I am not	
20 of counsel nor related to any person participating	
21 in this cause and am in no way interested in the	
22 outcome of this event.	
23	
24	
25	
Page 38	
1 This certification is valid only for a	
2 transcript accompanied by my handwritten or digital	
3 signature and the image of my State-authorized seal	
4 on this page.	
5 Signed:	
6	
7 KELLY S. PERRIN,CCR	
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